

The Effect of COVID-19, Non-performing Loans, and Non-Interest Income on Bank Performance: Case Study in ASEAN-5's Banking Industry

Christina Indah*, Rofikoh Rokhim

Department of Management, Faculty of Economics and Business, Universitas Indonesia
Depok 16424, Indonesia

*Corresponding author; Email: christina.indah@ui.ac.id

Abstract

The COVID-19 pandemic that has hit the entire world has also had a significant impact on the banking industry at the global level. Therefore, this study examines the effects of the COVID-19 pandemic, non-performing loans, and non-interest income in ASEAN-5 countries from the first quarter of 2020 to the fourth quarter of 2021. The sample consists of 86 banks listed in the capital markets of Indonesia, Malaysia, Thailand, Singapore, and the Philippines. The research method used is panel regression estimated using fixed and random effect models. The results showed that COVID-19 had a significant positive effect on net income after taxes, while non-performing loans also significantly and negatively affected banking performance. However, there is no significant role in non-interest income in banking in ASEAN-5.

Keywords: ASEAN-5, Bank Performance, Banking, COVID-19, Non-Interest Income, Non-Performing Loan.

1. Introduction

During the COVID-19 pandemic, the World Health Organization declared a global health crisis in March 2020 (Gao et al., 2021; WHO, 2020). This pandemic has significantly impacted the economies of all countries worldwide (Junaedi & Salistia, 2020). According to the World Economic Outlook (WEO) in 2020, there was a significant decline in global economic growth and financial stability, with a recorded global GDP decrease of 3% (Park et al., 2020). Additionally, the Asian Development Bank stated that the economic downturn caused by COVID-19 amounted to \$5.8 - \$8.8 trillion, equivalent to 6.4% - 7.9% of the Gross Domestic Product (GDP). These figures indicate a significant economic decline and one of the largest financial downturns ever recorded (Park et al., 2020).

Total remittances to Asia were estimated to decrease by \$31.4 billion, accounting for 11.5% of the total remittances during the COVID-19. This exceeded the decline during the global financial crisis in 2007-2008, where remittances to the Asia-Pacific region decreased by 2.7%. Based on this data, the Asian Development Bank stated that there was a significant and unprecedented financial decline during the pandemic (Kikkawa Takenaka et al., 2020).

Given that loan placements represent the largest component of banks' financial balance sheets, the crisis during the pandemic has increased credit risk. The pandemic has proven to be a more challenging year than the global financial crisis of 2007-2008, as evidenced by the significant positive relationship between non-performing loans and the country's economic

conditions (Amila Žunić et al., 2021). Based on the research conducted by Rousseau & Wachtel in 2011, it can be concluded that the relationship between financial phenomena and economic growth is closely related to financial crises. In this context, a significant increase in credit provision can have negative consequences, such as increased inflation, weakened banking systems, and hindered economic development (Rousseau & Wachtel, 2011). The lockdown policies implemented by ASEAN-5 governments have directly impacted businesses and the entire economy (Fauzi & Paiman, 2021). Banks have been particularly affected as they are vulnerable to risks related to interest rate fluctuations, cash flows, and credit (Xie et al., 2021). The consequences of pandemic policies have led clients to deplete their savings for daily needs, and there has been a drastic decline in demand for new investments (Lagoarde-Segot & Leoni, 2013).

In response to these rare circumstances, banks have begun improving their Internet banking features to facilitate customer transactions. Internet banking usage has significantly increased, such as a 90% increase in Internet banking at Habib Bank Limited in Pakistan in 2020 (Naeem & Ozuem, 2021). The increased usage of Internet banking has become a contributing factor to the growth of fee-based income, and many banks have relied on fee-based income as a profit driver. Notably, there has been an 11.5% increase in Net Interest Income (NII), reaching Rp 14.68 trillion in 2022 (Hutauruk, 2022). The COVID-19 pandemic has spurred a substantial digital transformation in business models, involving the adoption of digital technologies in day-to-day operations. It is crucial for companies considering digitalization to ensure

long-term sustainability in the banking industry (Nikmehr *et al.*, 2021; Stalmachova *et al.*, 2022; and Del Giudice *et al.*, 2022).

Economic growth during the pandemic depends on the health conditions implemented in several ASEAN countries. Long-term policies in the banking sector are needed to optimize procedures for economic growth (Hodijah & Hastuti, 2022). The severity of the economic crisis during the COVID-19 pandemic, along with the increased risk of loans and the rapid digitalization of banking, becomes crucial for analysis and research.

The above discussion raises the concern that the COVID-19 pandemic has caused severe negative consequences on the Bank's performance. This study focuses on examining the effect of COVID-19 on Bank Performance related to Non-performing Loans, and Non-Interest Income in ASEAN-5's Banking Industry.

2. Literature Review

2.1. The Impact of COVID-19 on the Banking Sector

The consequences of COVID-19 for the banking industry in developing countries could be severe as there will be a massive increase in defaults, loan underwriting will become more difficult and stringent, clients will deplete their savings to fund their daily needs, accessibility to loan reserves will diminish, and new investment demands will also be suppressed (Lagarde-Segot & Leoni, 2013). According to Ito (2020), the COVID-19 crisis will bring several challenges to the banking sector, such as revenue pressures and low profitability due to low-interest rates and higher capital levels, stricter regulations compared to the previous financial crisis, and increased competition from shadow banks and new digital entrants. The role and influence of banks are significant, especially in countries where financial regulation is not mature due to weak or non-operating security markets, the lack of effective and tolerable legal regulation, the absence of essential and contemporary financial instruments, and inadequate knowledge and innovation (Barua, 2020). One case illustrating the impact of COVID-19 on the banking sector can be seen in PT Bank Artos Indonesia Tbk, where the bank had total assets of IDR 1.78 trillion and total liabilities of IDR 492 billion. As of April 2020, the bank had an operating profit (loss) of IDR 27.7 billion (Bank *et al.*, 2020). From this case, it can be seen that the COVID-19 pandemic has negative effects on banks that are unable to innovate and survive (Dicuonzo *et al.*, 2021; and Supari and Anton, 2022).

2.2. Bank Profitability Return On Assets

Return on assets (ROA) is one of the most popular and useful financial ratios for calculating a bank's profitability (Jewell & Mankin, 2011). ROA indicates a bank's ability to generate profit from its assets (Hassan *et al.*, 2022). Thus, a company or bank's efficiency can be measured by the use of assets to generate profit (Dietrich & Wanzenried, 2011). A company can be more efficient and productive in managing its balance sheet to generate profit when its ROA value is higher. Williams Jr (2018) states that ROA is considered the most effective and can evaluate a company's performance broadly because it feels the holistic basis of business performance, namely, the performance of the income statement and assets. In previous research, the COVID-19 pandemic caused banks to issue financing re-structuring policies such as deferred loan payments and interest payment relief for borrowers affected by the pandemic, resulting in a decline in bank profits and a consequent decrease in ROA (Sohibien *et al.*, 2022). The research also states that COVID-19 significantly negatively impacts ROA of 0.26. Reference studies also state that the COVID-19 pandemic has a negative correlation with ROA in the banking sector (Xie *et al.*, 2021).

H_{1a}: COVID-19 negatively impacts ROA in the ASEAN-5 banking sector.

2.3. Net Income After Taxes

Net income after taxes (NIAT) is profit measured by the amount of money left after a company pays all expenses, including salaries and wages, cost of goods sold or raw materials, and taxes (Porter, 2021). Net income after taxes is considered a company's net profit. There are two ways to use NIAT in profitability analysis: return ratio calculation and profitability relative to revenue generated (Staikouras, 2004). NIAT has three main functions: re-investment, dividends, and share repurchase (Molly & Michiels, 2022). The COVID-19 pandemic has had economic and financial impacts on various types of businesses, making it difficult for entrepreneurs to generate profit in the long run (Stephan *et al.*, 2020). Therefore, banks, as one of the financial institutions whose main business is to channel funds through loans and funding, will also feel the impact and consequences of the pandemic through difficulties in maintaining profits (Afkar *et al.*, 2020). Research conducted by Afkar *et al.* (2020) also mentions that COVID-19 has caused the banking sector to experience a decline in profits.

H_{1b}: COVID-19 significantly negatively impacts NIAT in the ASEAN-5 banking sector.

H_{2b}: NPL significantly negatively impacts NIAT in the ASEAN-5 banking sector.

H_{3b}: NII has a significant positive impact on NIAT in the ASEAN-5 banking sector.

2.4. Non-performing Loan

Non-performing Loan (NPL) refers to some loans in which the borrower fails to make payments on schedule within a certain period of time (Khairi et al., 2021; Anshori et al., 2020). A high level of problematic loans is a statistical predictor of bankruptcy (Berger & DeYoung, 1997). Problematic credit is positively influenced by the relevance and quality of credit information issued by public and private bureaus (Boudriga et al., 2010). Better corruption control, good quality regulations, law enforcement, freedom of speech, and accountability play an important role in efforts to reduce NPL (Khairi et al., 2021).

The COVID-19 pandemic has caused a sudden surge in borrower credit risk. Therefore, it is expected that the COVID-19 crisis will also increase the level of non-performing loans (Bacchiocchi et al., 2022). A high level or near-default level of credit is a common feature of many banking crises, where a deep recession due to COVID-19 will lead to a high level of non-performing loans and weaken bank balance sheets (Ari et al., 2021).

Research conducted by Ari et al. (2021) on 92 banking crises since 1990 found that most banks tend to increase the number of non-performing loans during a pandemic. This research also mentions that many countries have failed to resolve these non-performing loans in a timely manner, hindering post-crisis recovery. An increase in the number of loans disbursed by banks, coupled with weak bank management, monitoring, and screening, supports the statement that NPL and ROA have a significant and negative relationship (Ekinici & Poyraz, 2019).

H_{2a}: NPL significantly negatively impacts ROA in the ASEAN-5 banking sector.

2.5. Non-Interest Income (NII)

Non-interest income (NII) is one of the sources of banking income outside of interest from lending or banking investments (Lee et al., 2014b). In other words, non-interest income is also known as fee-based income (FBI), where fee-based income consists of transfers, collections, clearances, safe deposit boxes, bank cards, banknotes, bank guarantees, bank references, bank drafts, letters of credit, payment deposits such as taxes, telephone, water, electricity, tuition fees, salary payments, dividends, coupons, bonus/gifts, foreign exchange transactions, and other businesses

related to banking services (Kasmir, 2012).

The banking sector benefits from non-interest activities in terms of obtaining a source of income that can function as a buffer to reduce the possibility of risks and losses or increase profitability (Lee et al., 2014). The diversification of income by banks serves to increase the bank's profitability. An increase in non-interest income will help banks minimize risks and maximize profits (Markowitz, 1952). Other research also indicates a positive and significant impact of fee-based income on bank profitability (ROA), meaning that an increase in FBI can support the level of return on assets (Cetin, 2018).

H_{3a}: NII has a significant positive impact on ROA in the ASEAN-5 banking sector.

2.6. Determinants of Bank Performance Credit Relaxation

Credit relaxation is a measure undertaken by national institutions to improve lending activities to debtors who may face difficulties in meeting their obligations (Anggraeni, 2021). This restructuring alleviates debtors in making loan payments to banks/leasing companies (Financial et al., 2020). This relief is directed toward those affected by COVID-19, particularly small business owners who are considered to be in dire need (Anggraeni, 2021). Through credit relaxation, banks attempt to maintain their company profits which are continuously eroded by decreasing interest rates. Delayed loan repayments also affect profits by reducing banks' total income (Naili & Lahrichi, 2022). The appropriate implementation of credit relaxation policies can lower non-performing loans (NPL) as many borrowers still have good loan status in their repayments (Rasbin, 2020; NAnshori et al., 2020).

2.7. Bank Size

The size of a business refers to the capacity, production ability, quantity, and diversity of services or businesses that can be offered simultaneously to customers (Tharu & Shrestha, 2019). According to IGI Global, the larger a bank's assets, the greater the financial services it can offer at a low cost. Research conducted by Al-Harbi (2019); Haryanto (2018); and Regehr & Sengupta (2016) suggests that economies of scale have a high correlation with efficiency, implying that larger companies tend to experience higher efficiency and profitability.

2.8. Gross Domestic Product

Gross Domestic Product (GDP) is an economic measure used to gauge a country's or group of countries'

ability to produce goods and services (Coscieme et al., 2020). Through various studies, such as the research conducted by Twum et al. (2021), GDP is considered to have an influence on bank profitability. Other studies, such as that by Staikouras and Wood (2011), suggest that when a country's GDP increases, bank profitability and the amount of savings collected by banks also increase. Previous research has also indicated that return on assets (ROA) increases in response to GDP growth (Xie et al., 2021). Therefore, it can be said that GDP has a significant and positive relationship with ROA (Aqel, 2022).

3. Methods

The data used in this study is secondary data obtained from the Thomson Reuters Eikon data portal, the official website of various official institutions in ASEAN-5 countries, and world institutions related to the scope of this research, namely the financial and banking industry. All data collected was processed using Microsoft Excel and STATA 14 software. This study uses panel data and is processed using the Fixed Effect Model (FEM) and Random Effect Model (REM) methods. This research aims to determine whether independent variables impact the banking industry profitability level in ASEAN-5 countries.

The sample used in this study includes financial report data released by all publicly listed banks in the Philippines, Malaysia, Singapore, Thailand, and Indonesia. Access to the financial reports of each bank was obtained through Thomson Reuters' bank scope database. The data sources per variable can be seen in Table 1.

This study employed variables based on research conducted by Xie et al. (2021) entitled "COVID-19 Post Implications for Sustainable Banking Sector Performance: Evidence from Emerging Asian Economies". The following is the model used in this study:

$$ROA_{ijt} = \beta_0 + \beta_1 COVID19_{jt} + \beta_2 NPL_{ijt} + \beta_3 NII_{ijt} + \beta_4 Relaksasi_{jt} + \beta_5 Size_{ijt} + \beta_6 GDP_{jt} + \gamma_1 + et_{it}$$

$$NIAT_{ijt} = \beta_0 + \beta_1 COVID19_{jt} + \beta_2 NPL_{ijt} + \beta_3 NII_{ijt} + \beta_4 Relaksasi_{jt} + \beta_5 Size_{ijt} + \beta_6 GDP_{jt} + \gamma_1 + et_{it}$$

ROA_{ijt} represents the Return on Assets of bank i in country j at time t ; $NIAT_{ijt}$ represents the net profit of bank i in country j at time t ; $\beta_1 COVID19_{jt}$ represents the level of newly confirmed COVID-19 cases in country j at time t ; $\beta_2 NPL_{ijt}$ represents the level of non-performing loans in bank i in country j at time t ; $\beta_3 NII_{ijt}$ represents the level of non-interest income of bank i in country j at time t ; $\beta_4 Relaksasi_{jt}$ represents the policy relaxation dummy in country j at time t ; $\beta_5 Size_{ijt}$ represents the size of bank i in country

j at time t ; $\beta_6 GDP_{jt}$ represents the real Gross Domestic Product of country j at time t ; γ_1 represents the specific and unobserved effect; et_{it} represents the error term in the model.

4. Results

Table 2 presents the descriptive statistics of each variable used in this study, which were analyzed using STATA 14 software. The average bank ROA is positive, although there are some banks that have negative ROA. A negative ROA indicates that the bank is experiencing losses. This condition is linear with some banks that have negative NII. Credit risk as indicated by NPL indicates a low average of 0.046.

Table 1. Data sources per variable

Variable	Sources of Data Collection
Dependent Variable	
Return On Assets	Bank Financial Statements (Quarterly) for 2020-2021 and Thompson Reuters Eikon
Net Income After Taxes	Bank Financial Statements (Quarterly) for 2020-2021 and Thompson Reuters Eikon
Independent Variable	
COVID-19	The official website of the World Health Organization for the 2020-2021 period
Non-performing Loans	Bank Financial Statements (Quarterly) for 2020-2021 and Thompson Reuters Eikon
Non-Interest Income	Bank Financial Statements (Quarterly) for 2020-2021 and Thompson Reuters Eikon
Control Variable	
Credit Relaxation	Official website of each ASEAN-5 country financial institution (Financial et al. Malaysia, Bank of Thailand, Monetary Authority of Singapore, Banko Sentral NG Pilipinas)
Size	Bank Financial Statements (Quarterly) for 2020-2021 and Thompson Reuters Eikon
GDP	Official website of each ASEAN-5 country (Indonesian Central Bureau of Statistics, National Economic and Social Development Council, Singapore Department of Statistics, Department of Statistics Malaysia, Philippine Statistics Authority) for 2020-2021 (Quarter)

Table 2. Descriptive statistics

Variable	Obs	Mean	Std. Dev.	Min	Max.
ROA	688	0.005	0.085	-0.090	2.220
lnNIAT	562	16.664	2.400	9.15	20.525
lnCOVID	688	13.680	3.239	7.332	19.361
NPL	485	0.046	0.073	0.000	1.277
NII	664	0.218	0.148	-0.262	1.096
RELAK-SASI	688	0.906	0.293	0.000	1.000
SIZE	660	32.305	1.972	27.707	36.537
lnGDP	688	25.853	0.596	25.034	26.473

We employed a panel regression model in the study on the impact of COVID-19, non-performing loans, and non-interest income on banking performance and selected the best-performing model. Several tests were conducted to determine the best method, namely the Chow test, the Breusch-Pagan Lagrange Multiplier test, and the Hausman test. After going through these three testing processes, the first model was deemed more appropriate when using the Fixed Effect Model (FEM). In contrast, the second model was better suited using the Random Effect Model (REM). Classic assumption tests were conducted in this study to determine whether the variables meet the criteria of Best Linear Unbiased Estimator (BLUE). After several tests, it was found that this model had heteroscedasticity and autocorrelation problems. Therefore, both models used generalized least squares to address the existing problems. Table 3 are the results of the regression tests for both models in this study.

Table 3. Regression output results

Variable	Indicator	Model 1	Model 2
		ROA	NIAT
<i>lnCOVID</i>	Coefficient	0.00014	0.02289*
	Standard Error	0.00019	0.01267
<i>NPL</i>	Coefficient	-0.01827***	-2.87241*
	Standard Error	0.00218	1.72685
<i>NII</i>	Coefficient	-0.00506	-0.17234
	Standard Error	0.00421	0.95085
<i>RELAK-SASI</i>	Coefficient	-0.00075	-0.23180
	Standard Error	0.00185	0.20562
<i>SIZE</i>	Coefficient	0.01256***	1.15108***
	Standard Error	0.00366	0.06158
<i>lnGDP</i>	Coefficient	-0.01948*	0.12209
	Standard Error	0.01074	0.21887
<i>Konstanta</i>	Coefficient	0.10347	-23.97849***
	Standard Error	0.20990	6.03094
	Prob > F / Prob		
	> χ^2	0.00000	0.00000
	N	482	409
	R^2	0.18570	0.87540

Note: * $p < 0.10$; ** $p < 0.05$; *** $p < 0.01$

Based on Table 3, the regression test results in Model 2 indicate that the growth rate of COVID-19 cases also significantly and positively influences Net Income After Taxes (NIAT). This result contradicts Xie et al.'s (2021) research, which stated that COVID-19 negatively and significantly impacts bank performance in emerging Asian economies. This may be due to the stability and strength of the fundamental of banking in the ASEAN-5 (Kabir & Salim, 2014). ASEAN is the world's fourth-largest trading area, so the banking industry in ASEAN is highly competitive (Astuti, 2018). During the COVID-19 pandemic, the banking industry experienced a shock, but it continued

to improve (Banks et al., 2020). As one of the research samples, the Indonesian banking sector recorded third-party fund growth that resulted in a 9.5% increase in profit (Alfi, 2021). The news also mentions that credit growth in Malaysia tends to be constant, while in Thailand, it is increasing (Alfi, 2021). Therefore, it can be concluded that overall, the banking sector in the ASEAN-5 can withstand the pandemic and not be too shaken by COVID-19.

Table 3 also shows that the regression test results for models 1 and 2 have a significant negative impact between non-performing loans (NPLs) and bank performance measured by ROA and NIAT in ASEAN-5 from the first quarter of 2020 to the fourth quarter of 2021. This regression result is consistent with research conducted in Turkey, where NPLs significantly negatively impact bank performance (Ekinci & Poyraz, 2019). This research is also supported by research conducted in Uganda, which states that an increase in the number of NPLs significantly impacts bank performance by causing a decrease in bank performance (Katusiime, 2021). The research conducted by Ekinci & Poyraz (2019) also states that NPLs and ROA have a significant negative relationship.

5. Discussion

Despite the significant challenges posed by the COVID-19 pandemic, the banking sectors of Malaysia, Indonesia, the Philippines, Singapore, and Thailand within the ASEAN region have demonstrated remarkable resilience. These countries' banks have weathered the storm and maintained their profitability, proving their ability to adapt and navigate uncertain times.

Malaysia's banking sector proved to be robust during the COVID-19 crisis, with limited impact on profitability. According to the Bank Negara Malaysia's (BNM) Financial Stability Review (2021), banks in Malaysia demonstrated resilience, reporting strong earnings and stable asset quality. Measures such as loan restructuring programs, government assistance, and the repayment moratorium supported businesses and individuals, mitigating potential credit risks. The implementation of digital banking services and the rise of e-commerce contributed to sustained profitability (BNM Annual Report, 2021; and Hakizimana, Wairimu and Stephen, 2023)

Similarly, Indonesia's banking sector exhibited resilience in the face of the pandemic, with profitability remaining largely intact. The Financial Services Authority (OJK) reported that banks maintained a healthy level of profitability in 2020, supported by prudent risk management practices and government support measures (OJK Annual Report, 2021). Despite challenges, Indonesian banks remained well-capitalized, ensuring their ability to absorb potential shocks. The

OJK's guidance on loan restructuring and liquidity support schemes helped manage credit risks and maintain profitability (OJK Press Release, 2021).

The banking sector in the Philippines weathered the storm of the COVID-19 pandemic, with profitability remaining stable. The Bangko Sentral ng Pilipinas (BSP) reported that banks exhibited strong capital adequacy ratios, robust liquidity positions, and improved asset quality in 2020 (BSP et al., 2021). Despite challenges in loan growth, the BSP's regulatory relief measures, including loan moratoriums and financial assistance programs, supported the sector's resilience (BSP et al., 2021). The BSP's commitment to maintaining a sound and stable banking system was pivotal in sustaining profitability.

Singapore's banking sector demonstrated resilience during the pandemic, maintaining profitability amid challenging conditions. The Monetary Authority of Singapore (MAS) highlighted in its Financial Stability Review (2021) that local banks remained profitable, driven by a diversified business model that includes wealth management, strong risk management practices, and digitalization efforts (MAS et al., 2021). The government's economic support measures, including loan moratoriums and liquidity provisions, bolstered the sector's stability (Ministry of Finance Singapore, 2021).

Lastly, Thailand's banking sector exhibited resilience during the COVID-19 pandemic, with profitability remaining intact. The Bank of Thailand's (BOT) Financial Stability Report (2021) emphasized that the banking system maintained strong capital positions, adequate provisions, and sufficient liquidity to weather the crisis (BOT Annual Report, 2021). The government's fiscal stimulus measures and loan guarantee programs supported businesses and individuals, contributing to the sector's stability and profitability (Wardhani et al., 2020; BOT Press Release, 2021; and Girón and Correa, 2021).

Collectively, the banks in Malaysia, Indonesia, the Philippines, Singapore, and Thailand have demonstrated their resilience and ability to withstand the financial impact of the COVID-19 pandemic. These ASEAN countries banking sectors have remained profitable through prudent risk management, proactive measures, and innovative strategies, ensuring continued stability and confidence in their respective economies.

6. Conclusions

As declared in the Introduction section, the objective of this study is to investigate the effect of the COVID-19 pandemic on Bank performance through non-performing loans, and non-interest income. The conclusion of this study is withdrawn as follows. COVID-19 has a positive relationship with both the

ROA and NIAT of banks in ASEAN-5. When COVID-19 cases increase, ROA and NIAT of banks in ASEAN-5 also increase. COVID-19 does not significantly affect ROA, while COVID-19 significantly impacts the NIAT of banks. It can be assumed that even though COVID-19 cases are increasing, banks in ASEAN-5 are becoming more active in innovating to survive and have good performance. Non-performing loans, as measured by the ratio of NPLs to total loans, significantly negatively impact the ROA and NIAT of banks in ASEAN-5. This indicates that in the banking sector in ASEAN-5 when the value of a bank's non-performing loans increases, the bank's performance decreases. Meanwhile, as described by the ratio of total non-operating income to operating income, non-interest income has a negative relationship with the ROA and NIAT of banks in ASEAN-5. When the non-interest income of banks in ASEAN-5 increases, it does not positively impact bank performance because banks in ASEAN-5 still cannot rely on service-based income and still rely on traditional systems, namely interest-based income.

Reference

- Afkar, T., Chandrarin, G., & Pirmaningsih, L. (2020). Moderation of non-performing financing on natural uncertainty contracts to the profitability of Islamic commercial bank In Indonesia. *International Journal of Economics, Business and Accounting Research (IJEBAR)*, 4(02), 330–339. <https://doi.org/10.29040/ijebar.v4i02.1051>
- Agustuty, L. (2020). The Effect of fee based income and trading income on market performance and risk in the banking industry in Indonesia. *International Journal of Innovative Science and Research Technology*, 5(11), 972–977.
- Al-Harbi, A. (2019). The determinants of conventional banks profitability in developing and underdeveloped OIC countries. *Journal of Economics, Finance and Administrative Science*, 24(47), 4–28. <https://doi.org/10.1108/JEFAS-05-2018-0043>
- Alfi, A. (2021, August 9). Di Antara 4 Negara Asean, Industri Perbankan di Indonesia Hadapi Anomali. *Finansial Bisnis*. <https://finansial.bisnis.com/read/20210809/90/1427548/di-antara-4-negara-asean-industri-perbankan-di-indonesia-hadapi-anomali>
- Anshori, M.Y., Fasila, I. & Muttaqin, N. (2020). The effect of financial health level on increasing profitability of insurance companies listed on IDX period of 2014-2018. *International Journal of Business Studies*, 3(2), 120-125. <https://doi.org/10.9744/ijbs.3.2.120-125>
- Aqel, S. (2022). Bank specific and macroeconomic

- determinants of liquidity: Evidence from Palestine. *Montenegrin Journal of Economics*, 18(1), 61–76. <https://doi.org/10.14254/1800-5845/2022.18-1.5>
- Ari, A., Chen, S., & Ratnovski, L. (2021). The dynamics of non-performing loans during banking crises: A new database with post- COVID-19 implications. *Journal of Banking & Finance*, 133, 106140. <https://doi.org/10.1016/j.jbankfin.2021.106140>
- Astuti, E. (2018). Determinant capital structure of banking company in Indonesia. *Kinerja Journal of Business and Economics*, 22(1).
- Bacchiocchi, A., Bischi, G. I., & Giombini, G. (2022). Non-performing loans, expectations and banking stability: A dynamic model. *Chaos, Solitons and Fractals*, 157, 111906. <https://doi.org/10.1016/j.chaos.2022.111906>
- Banks, J., Karjalainen, H., & Propper, C. (2020). Recessions and health: The long-term health consequences of responses to the coronavirus*. *Fiscal Studies*, 41(2), 337–344. <https://doi.org/10.1111/1475-5890.12230>
- Barua, B., & Barua, S. (2021). COVID-19 implications for banks: evidence from an emerging economy. *SN Business & Economics*, 1(1), 1–28. <https://doi.org/10.1007/s43546-020-00013-w>
- Barua, S. (2020). COVID-19 pandemic and world trade: Some analytical notes. *SSRN Electronic Journal*, January. <https://doi.org/10.2139/ssrn.3577627>
- Berger, A., & DeYoung, R. (1997). Problem loans and cost efficiency in commercial banks. *Finance and Economics Discussion Series*, 1997(08), 1–29. <https://doi.org/10.17016/feds.1997.08>
- Boudriga, A., Taktak, N. B., & Jellouli, S. (2010). Bank specific, business and institutional environment determinants of banks non-performing loans: Evidence from MENA countries. *Journal of Chemical Information and Modeling*, 53(September), 1689–1699.
- Cetin, H. (2018). The impact of non-interest income on banks' profitabilities. *Journal of Advanced Management Science*, 6(3), 161–164. <https://doi.org/10.18178/joams.6.3.161-164>
- Chen, S., Igan, D., Pierri, N., & Presbitero, A. (2020). Tracking the economic impact of COVID-19 and mitigation policies in Europe and the United States. *IMF Working Papers*, 20(125). <https://doi.org/10.5089/9781513549644.001>
- Coscieme, L., Mortensen, L. F., Anderson, S., Ward, J., Donohue, I., & Sutton, P. C. (2020). Going beyond Gross Domestic Product as an indicator to bring coherence to the Sustainable Development Goals. *Journal of Cleaner Production*, 248, 119232. <https://doi.org/10.1016/j.jclepro.2019.119232>
- Cucinotta, D., & Vanelli, M. (2020). WHO declares COVID-19 a pandemic. *Acta Bio-Medica: Atenei Parmensis*, 91(1), 157–160. <https://doi.org/10.23750/abm.v91i1.9397>
- Del Giudice, M. et al. (2022). Digitalization and new technologies for sustainable business models at the ship-port interface: a bibliometric analysis. *Maritime Policy and Management*, 49(3), pp. 410–446. doi: 10.1080/03088839.2021.1903600.
- Dicuonzo, G., Donofrio, F., Fusco, A., & Dell'Atti, V. (2021). Blockchain Technology: Opportunities and Challenges for Small and Large Banks During COVID-19. *International Journal of Innovation and Technology Management*, 18(04). <https://doi.org/10.1142/S0219877021400010>
- Dietrich, A., & Wanzenried, G. (2011). Determinants of bank profitability before and during the crisis: Evidence from Switzerland. *Journal of International Financial Markets, Institutions and Money*, 21(3), 307–327. <https://doi.org/10.1016/j.intfin.2010.11.002>
- Dietsch, M. (1997). The efficiency of French Banking Industry. *Managerial Finance*, 23(1), 48–56. <https://doi.org/10.1108/eb018601>
- Disemadi, H. S., & Shaleh, A. I. (2020). Banking credit restructuring policy on the impact of COVID-19 spread in Indonesia. *Jurnal Inovasi Ekonomi*, 05(02), 63–70. <http://ejournal.umm.ac.id/index.php/jiko>
- Ekinci, R., & Poyraz, G. (2019). The effect of credit risk on financial performance of deposit banks in Turkey. *Procedia Computer Science*, 158, 979–987. <https://doi.org/10.1016/j.procs.2019.09.139>
- Eneizan, B., Obaid, T., Abumandil, M.S.S., Mahmoud, A.Y., Abu-Naser, S.S., Arif, K., & Abulehia, A.F.S. (2023). Acceptance of mobile banking in the era of COVID-19. In: Al-Emran, M., Al-Sharafi, M.A., Shaalan, K. *International Conference on Information Systems and Intelligent Applications*. ICISIA 2022. Lecture Notes in Networks and Systems, 550. Springer. https://doi.org/10.1007/978-3-031-16865-9_3
- Gao, Z., Xu, Y., Sun, C., Wang, X., Guo, Y., Qiu, S., & Ma, K. (2021). A systematic review of asymptomatic infections with COVID-19. *Journal of Microbiology, Immunology and Infection*, 54(1), 12–16. <https://doi.org/10.1016/j.jmii.2020.05.001>
- Goodell, J. W. (2020). COVID-19 and finance: Agendas for future research. *Finance Research Letters*, 35(April). <https://doi.org/10.1016/j.frl.2020.101512>

- Gotama, K.R., & Anastasia, N. (2021). The impact of corona virus disease 2019 (COVID-19) on Indonesia property stock index. *International Journal of Business Studies*, 4(2), 85-96, DOI: <https://doi.org/10.9744/ijbs.4.2.85-96>
- Girón, A. and Correa, E. (2021). Fiscal Stimulus, Fiscal Policies, and Financial Instability, *Journal of Economic Issues*, 55(2), pp. 552–558. doi: 10.1080/00213624.2021.1915083.
- Hakizimana, S., Wairimu, M.-M. C. and Stephen, M. (2023). Digital Banking Transformation and Performance-Where Do We Stand?, *International Journal of Management Research and Emerging Sciences*, 13(1), pp. 179–196. doi: 10.56536/ijmres.v13i1.404.
- Haryanto, S. (2018) 'Determinan Efisiensi Bank: Analisis Bank Di Indonesia', *AFRE (Accounting and Financial Review)*, 1(1), pp. 46–52. doi: 10.26905/afr.v1i1.2230.
- Hassan, M. K., Karim, M. S., Lawrence, S., & Risfandy, T. (2022). Weathering the COVID-19 storm: The case of community banks. *Research in International Business and Finance*, 60(June 2021), 101608. <https://doi.org/10.1016/j.ribaf.2021.101608>
- Ito, T. (2020). Impact of the coronavirus pandemic crisis on the financial system in the eurozone. *Journal of Corporate Accounting & Finance*, 31(4), 15–20. <https://doi.org/10.1002/jcaf.22466>
- Jewell, J. J., & Mankin, J. A. (2011). What is your roa? An Investigation of the many formulas for calculating Return on Assets. *Academy of Educational Leadership Journal*, 15(Special Issue), 79–91.
- Kabir, S., & Salim, R. A. (2014). regional economic integration in ASEAN: How far will it go? *Southeast Asian Economies*, 31(2), 313. <https://doi.org/10.1355/ae31-2j>
- Kasmir. (2012). *Manajemen perbankan*. Surabaya, Indonesia: Raja Gafindo Persada.
- Katusiime, L. (2021). COVID 19 and bank profitability in low income countries: The case of Uganda. *Journal of Risk and Financial Management*, 14(12), 588. <https://doi.org/10.3390/jrfm14120588>
- Khairi, A., Bahri, B., & Artha, B. (2021). A literature review of non-performing loan. *Journal of Business and Management Review*, 2(5), 366–373. <https://doi.org/10.47153/jbmr25.1402021>
- Khan, M. A., Siddique, A., & Sarwar, Z. (2020). Determinants of non-performing loans in the banking sector in developing state. *Asian Journal of Accounting Research*, 5(1), 135–145. <https://doi.org/10.1108/AJAR-10-2019-0080>
- Köhler, M. (2014). Does non-interest income make banks more risky? Retail-versus investment-oriented banks. *Review of Financial Economics*, 23(4), 182–193. <https://doi.org/10.1016/j.rfe.2014.08.001>
- Kokkinis, A., & Miglionico, A. (2021). The impact of the COVID-19 pandemic on the banking sector. *Banking Law*, 9, 327–344. <https://doi.org/10.4324/9781003133636-21>
- Krisvian, A., & Rokhim, R. (2022). Financial risk management in 2020's recession: Evidence from ASEAN countries. *Petra International Journal of Business Studies*, 5(1), 56–73. <https://doi.org/10.9744/ijbs.5.1.56-73>
- Lagoarde-Segot, T., & Leoni, P. L. (2013). Pandemics of the poor and banking stability. *Journal of Banking & Finance*, 37(11), 4574–4583. <https://doi.org/10.1016/j.jbankfin.2013.04.004>
- Laryea, E., Ntow-Gyamfi, M., & Alu, A. A. (2016). Non-performing loans and bank profitability: evidence from an emerging market. *African Journal of Economic and Management Studies*, 7(4), 462–481. <https://doi.org/10.1108/AJEMS-07-2015-0088>
- Lee, C. C., Yang, S. J., & Chang, C. H. (2014). Non-interest income, profitability, and risk in banking industry: A cross-country analysis. *North American Journal of Economics and Finance*, 27, 48–67. <https://doi.org/10.1016/j.najef.2013.11.002>
- Markowitz, H. (1952). Portfolio selection. *Journal of Finance*, 7(1), 77–91.
- Marous, J. (2022, April 22). Covid-19 accelerates urgency for digital banking transformation. *The Financial Brand*. Retrieved April 6, 2023, from <https://thefinancialbrand.com/news/banking-trends-strategies/covid-19-coronavirus-digital-innovation-transformation-trend-capgemini-amazon-97453/>
- Molly, V., & Michiels, A. (2022). Dividend decisions in family businesses: A systematic review and research agenda. *Journal of Economic Surveys*, 36(4), 992–1026. <https://doi.org/10.1111/joes.12460>
- Naeem, M., & Ozuem, W. (2021). The role of social media in internet banking transition during COVID-19 pandemic: Using multiple methods and sources in qualitative research. *Journal of Retailing and Consumer Services*, 60(December 2020), 102483. <https://doi.org/10.1016/j.jretconser.2021.102483>
- Naili, M., & Lahrachi, Y. (2022). The determinants of banks' credit risk: Review of the literature and future research agenda. *International Journal of Finance & Economics*, 27(1), 334–360. <https://doi.org/10.1002/ijfe.2156>
- Nikmehr, B. et al. (2021). Digitalization as a strategic means of achieving sustainable efficiencies in

- construction management: A critical review', *Sustainability*, 13(9), 1–12.
doi: 10.3390/su13095040.
- Otoritas Jasa Keuangan. (2020). *Delapan hal yang perlu kamu tahu tentang restrukturisasi kredit pembiayaan*. Retrieved from <https://ojk.go.id/id/berita-dan-kegiatan/info-terkini/Pages/Delapan-Hal-yang-Perlu-Diketahui-tentang-Restrukturisasi-Kredit-Pembiayaan.aspx>
- Park, S. W., Cornforth, D. M., Dushoff, J., & Weitz, J. S. (2020). The time scale of asymptomatic transmission affects estimates of epidemic potential in the COVID-19 outbreak. *Epidemics*, 31, 100392. <https://doi.org/10.1016/j.epidem.2020.100392>
- Porter, T. (2021). *What is net income? Definition and how to calculate it*. Retrieved from <https://www.bankrate.com/taxes/what-is-net-income/>
- Rasbin. (2020). Credit restructuring to encourage economic recovery and growth in 2021. *Pusat Penelitian Badan Keahlian DPR RI (Info Singkat)*, XII(23), 19–24.
- Regehr, K., & Sengupta, R. (2016). Has the relationship between bank size and profitability changed? *Federal Reserve Bank of Kansas City*, 49–72. <https://www.kansascityfed.org/research/economic-review/2q16RegehrSengupta/>
- Sitopu, F. (2022). Pelaksanaan restrukturisasi kredit berdasarkan POJK stimulus dampak Covid-19 ditinjau dari risiko hukum. *Locus Journal of Academic Literature Review*, 415–427. <https://doi.org/10.56128/ljoalr.v1i8.99>
- Sohibien, G. P. D., Laome, L., Choiruddin, A., & Kuswanto, H. (2022). COVID-19 pandemic's impact on return on asset and financing of Islamic commercial banks: Evidence from Indonesia. *Sustainability (Switzerland)*, 14(3), 1–13. <https://doi.org/10.3390/su14031128>
- Staikouras, C. K. (2004). The determinants of European Bank profitability. In *International Business & Economics Research Journal*, 3(6).
- Staikouras, C. K., & Wood, G. E. (2011). The determinants of European Bank Profitability. *International Business & Economics Research Journal (IBER)*, 3(6). <https://doi.org/10.19030/iber.v3i6.3699>
- Stephan, U., Zbierowski, P., & Hanard, P.-J. (n.d.). *Entrepreneurship and Covid-19: Challenges and opportunities an assessment of the short- and long-term consequences for UK small businesses*. Retrieved from www.kcl.ac.uk/business
- Supari, S. and Anton, H. (2022). The Impact of the National Economic Recovery Program and Digitalization on MSME Resilience during the COVID-19 Pandemic: A Case Study of Bank Rakyat Indonesia, *Economies*, 10(7). doi: 10.3390/economies10070160.
- Tharu, N. K., & Shrestha, Y. M. (2019). The influence of bank size on profitability: An application of statistics. *International Journal of Financial, Accounting, and Management*, 1(2), 81–89. <https://doi.org/10.35912/ijfam.v1i2.82>
- Twum, A. K., ZhongMing, T., Agyemang, A. O., Ayamba, E. C., & Chibsah, R. (2021). The impact of internal and external factors of credit risk on businesses: An empirical study of Chinese commercial banks. *Journal of Corporate Accounting & Finance*, 32(1), 115–128. <https://doi.org/10.1002/jcaf.22482>
- Wardhani, R. S. et al. (2020) 'A new decade for social changes Banking financial performance during Covid-19', *Technium Social Sciences Journal*, 9, pp. 228–297. Available at: <https://techniumscience.com/index.php/socialsciences/article/view/332/124>.
- Williams Jr, R. I. (2018). Measuring family business performance: research trends and suggestions. *Journal of Family Business Management*, 8(2), 146–168. <https://doi.org/10.1108/JFBM-12-2017-0047>
- Xie, H., Chang, H. L., Hafeez, M., & Saliba, C. (2021). COVID-19 post-implications for sustainable banking sector performance: Evidence from emerging Asian economies. *Economic Research-Ekonomska Istrazivanja*, 35(1), 4801–4816. <https://doi.org/10.1080/1331677X.2021.2018619>